

	<ul style="list-style-type: none"> Roles at Lancaster University: Council, Chair (Pro-Chancellor); Council Safety, Health and Wellbeing Committee, ex officio; Estates Committee, ex officio; Finance and General Purposes Committee, ex officio; Nominations Committee, ex officio; Remuneration Committee, ex officio; Strategic Reward Committee, Chair. Board Member, International Rescue Committee UK (IRC-UK) Director, Association of Conservative Clubs Limited Board Member, Coalition for Global Prosperity Director, International Rescue Committee UK Group Member, Eden Project Morecambe Sponsor Group
	<ul style="list-style-type: none"> Roles at Lancaster University: Council, ex officio (Deputy Pro-Chancellor); Council Safety, Health and Wellbeing Committee, Chair (lay member); Estates Committee, Chair (lay member); Finance and General Purposes Committee, lay member (as Chair of Estates Committee); Nominations Committee, lay member; Student Experience Committee, lay member. Trustee, Newcastle Parks and Allotments Limited Associate (part-time), AdvanceHE Member, International Advisory Group of the European Higher Education Area Ambassador, Magna Charter Observatory
	<ul style="list-style-type: none"> Roles at Lancaster University: Council, ex officio (Vice-Chancellor); Council Safety, Health and Wellbeing Committee, ex officio; Estates Committee, ex officio; Finance and General Purposes Committee, ex officio; Nominations Committee, ex officio; Strategic Reward Committee, ex officio; University Executive Board, Chair Director, University Academy 92 (UA92) Limited Director, UA92 Old Trafford Limited Director, N8 Limited Council Member, UKRI-STFC Honorary Fellow of the Manufacturing Technology Centre (MTC) (appointed November 2020), ambassadorial role

- Roles at Lancaster University:
Council, lay member;
Audit Committee, lay member;
Redundancy Committee, lay member.
- Trustee, Tullie House Museum and Art Gallery
- Trustee, Cumbria Victims Charitable Trust (CVCT)
- Trustee, MultiCultural Cumbria (MCC)
- Trustee, Cumbria Community Foundation (CCF)
- Trustee, Eden Valley Opera Company