3. MINUTES OF THE LAST MEETING: 22 JANUARY 2021

PAPERA

4. MATTERSARISING

_

_

_

5. VIŒ-

6. PRESIDENT, LANCASTER UNIVERSITY

PAPERC

ITEMS FOR DISCUSSION

7. STRATEGIC PLAN 2025: DRAFT Restricted and Commercial in Confidence PAPERC

8.	EAST ASIA ACTIVITY REPORT Restricted and Commercial in Confidence	PAPER D
9.	COUNCIL WORKING GROUP: ORGANISATIONAL CULTURE (FINAL REPORT)	PAPER E

11.	EQUALITY, DIVERSTY AND INCLUSION: FORWARD PLAN 2020/21 Restricted and Commercial in Confidence	PAPER G
12.	STATUTORY REPORTING ON GENDER PAY GAP (GPG) 2020 Restricted and Commercial in Confidence	PAPERH
13.	2020-21 NATIONAL PAY NEGOTIATIONS Restricted and Commercial in Confidence	PAPERI
14.	COUNCIL SAFETY, HEALTH AND WELLBEING ANNUAL REPORT	PAPERJ

15. STUDENT MENTAL HEALTH: AN OVERVIEW OF THE UNIVERSITY CONTEXT TO MID-LENT TERM 2020/21

PAPERK

16. ORAL REPORT FROM FINANCE AND GENERAL PURPOSES COMMITTEE

ORALUPDATE

*

>

 19.
 PETER SCOTT GALLERY CHARITABLE TRUST:
 PAPER N

 TRUSTEE APPOINTMENT
 Restricted and Confidential
 PAPER N

 ITEMSFOR INFORMATION
 PAPER O

 20.
 PAPER O

21. WRITTEN REPORTS OF MEETINGS

PAPERP